



San Bernardino Community College District
 Board Strategy Session - Final Budget Review
 August 27, 2020
 12:00 pm-2:00 pm Pacific Time

Governor Newsom issued Executive Order N-25-20 on March 12, 2020, and Executive Order N-29-20 on March 17, 2020. Portions of these orders relax parts of the Brown Act. In part, the orders allow elected officials to “attend” a meeting via teleconference WITHOUT having to admit members of the public into the location from which they are participating (N-25-20) and orders that “such a body need not make available any physical location from which members of the public may observe the meeting and offer public comment” (N-29-20).

Anyone wishing to participate may do so via the Zoom link on the agenda. The meetings are also recorded. Public comments be submitted electronically by emailing snikac@sbccd.edu Submissions must be received 24-hours in advance of the meeting. From the comments received, staff will call each speaker to make their public comment.

Submissions will be considered a public record under the Public Records Act, and are therefore subject to public disclosure.

In accordance with Board Policy 2350, persons may address the Board of Trustees either on an agenda item or on other matters of interest to the public that are within the subject matter jurisdiction of the Board. Public comments will take place at the time designated at the meeting for public comment. Comments must be limited to five (5) minutes per speaker and twenty (20) minutes per topic if there is more than one speaker. At the conclusion of public comment, the Board may ask staff to review a matter or may ask that a matter be put on a future agenda. As a matter of law, members of the Board may not discuss or take action on matters raised during public comment unless the matters are properly noticed for discussion or action in Open Session. Anyone who requires a disability-related modification or accommodation in order to participate in the public meeting should contact the Chancellor’s Office at (909) 388-6902 as far in advance of the Board meeting as possible.

AGENDA

Board Strategy Session - Final Budget Review

August 27, 2020

12:00 - 2:00 p.m.

LOCATION: Zoom Conference:

<https://cccconfer.zoom.us/j/549366869>

Dial: (669) 900-6833 or (346) 248-7799 - Meeting ID: 549 366 869

I. CALL TO ORDER – PLEDGE OF ALLEGIANCE

II. PUBLIC COMMENTS ON AGENDA AND NON-AGENDA ITEMS

Public comments must be submitted electronically by emailing snikac@sbccd.edu. Submissions must be received 24-hours in advance of the meeting.

III. FINAL BUDGET REVIEW

A. Executive Summary (p4)

B. Multi-Year Forecast (p8)

C. Budget Summary by All Funds (p26)

IV. ADJOURN

The next meetings of the Board: Zoom Conference

<https://cccconfer.zoom.us/j/549366869>

Business Meeting, September 10, 2020 at 4pm



**FISCAL YEAR 2020-21
FINAL BUDGET STRATEGY SESSION**

8/27/2020



**Board of Trustees Strategy Session
2020-21 Final Budget**

EXECUTIVE SUMMARY

During good times and bad, San Bernardino Valley College and Crafton Hills College are a source of hope for the community. We prepare future scientists, health providers, and first responders who keep us safe. We provide new skills to displaced workers and give recent high school graduates an affordable option to start their first two years of a bachelor’s degree. Our mission is more critical today than ever before. San Bernardino Community College District stands firm in its commitment to fostering a welcoming and supportive community where all our students, faculty and staff can feel safe to grow, learn and prosper, regardless of who they are or where they come from.

On June 30, Governor Newsom signed the FY 2020-21 State Budget Act. This Budget Act includes some of the components of the Governor’s May Revision along with a very different plan from the one initially proposed in January. In January, the administration projected a \$5.6 billion surplus due to three very strong quarters of economic growth. However, the state’s economy entered a profound and unanticipated recession in the fourth quarter. This recession, combined with \$5.7 billion in new spending related to the state’s COVID-19 response, shifted the projected surplus of \$5.6 billion to a \$54.3 billion deficit.

The Budget Act prevents immediate cuts to California Community Colleges (CCC) funding; however, it includes **\$1.5 billion in deferrals in 2020-21**. We remain cautiously positive that up to \$791 million of these deferrals will be rescinded if the U.S. Congress approves a stimulus package with sufficient funding by the October 15, 2020 deadline.

This is the start of a particularly challenging period for all which is forecasted to stretch into next year and beyond, requiring many open, transparent, and difficult decisions. SBCCD’s Board of Trustees and staff will work diligently to navigate this uncharted course.

SBCCD’s Final Budget was developed utilizing the same components as the SBCCD Tentative Budget, incorporating a best, middle, and worst case scenario into the multi-year forecast. This approach provides our district the agility to move quickly between scenarios as economic data emerges. The scenarios are differentiated by the expected Cost of Living Adjustment (COLA) along with a corresponding deficit factor. All scenarios include a hiring freeze.

COLA

	BEST	MIDDLE	WORST
2019-20	3.26%	3.26%	3.26%
2020-21	0.00%	0.00%	0.00%
2021-22	2.80%	0.00%	0.00%
2022-23	3.16%	3.16%	3.16%
2023-24	3.16%	3.16%	3.16%
2024-25	3.16%	3.16%	3.16%

DEFICIT FACTOR

	BEST	MIDDLE	WORST
2019-20	0.95%	0.95%	0.95%
2020-21	0.00%	0.35%	10.60%
2021-22	0.00%	1.00%	2.00%
2022-23	0.00%	1.00%	2.00%
2023-24	0.00%	1.00%	2.00%
2024-25	0.00%	1.00%	2.00%



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Based on our analysis, **we recommend moving forward with the middle case** scenario and continuing to adjust our decisions as additional economic data becomes available.

BEST CASE

	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
Revenue	110,653,976	111,638,362	111,638,435	115,912,599	118,290,228	121,774,589
Expense	113,829,544	113,207,629	114,900,458	116,675,911	118,494,923	120,358,675
Change in Fund Balance	(3,175,568)	(1,569,267)	(3,262,023)	(763,312)	(204,695)	1,415,914
Fund Balance \$	23,246,196	21,676,929	20,414,905	19,651,593	19,446,898	20,862,812
Fund Balance %	20.42%	19.15%	17.77%	16.84%	16.41%	17.33%

MIDDLE CASE

	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
Revenue	110,653,976	111,270,587	110,602,307	114,843,730	117,187,582	120,637,099
Expense	113,829,544	113,207,629	114,900,458	116,675,911	118,494,923	120,358,675
Change in Fund Balance	(3,175,568)	(1,937,042)	(4,298,151)	(1,832,182)	(1,307,341)	278,425
Fund Balance \$	23,246,196	21,309,154	19,011,002	17,178,821	15,871,480	16,149,904
Fund Balance %	20.42%	18.82%	16.55%	14.72%	13.39%	13.42%

WORST CASE*

	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
Revenue	110,653,976	100,611,822	109,566,179	116,074,860	118,384,936	121,799,610
Expense	113,829,544	113,207,629	114,900,458	116,675,911	118,494,923	120,358,675
Change in Fund Balance	(3,175,568)	(12,595,807)	(5,334,279)	(601,051)	(109,987)	1,440,935
Fund Balance \$	23,246,196	10,650,389	7,316,109	6,715,058	6,605,071	8,046,006
Fund Balance %	20.42%	9.41%	6.37%	5.76%	5.57%	6.69%

*This scenario includes \$2.3MM in revenues from the Commercial Building Investment beginning in FY 2022-23.

The worst case scenario assumes that Congress will not approve a stimulus package by the October 15, 2020 deadline. If that happens, beginning in FY 2022-23, SBCCD will be forced to include the addition of \$2.3 million in commercial property revenue – funds currently being used for the SBCCD Promise – to maintain compliance with the State fund balance requirement of 5%.

While the best and middle case scenarios meet or exceed the Board of Trustees fund balance goal of maintaining a range of 10-15% of expenditures, it is important to note that they also include extremely high levels of deferrals. Recording these deferred revenues sends a misguided message that the economy is excellent. As stated in the July 2, 2020 Joint Analysis, deferrals “can cause cash flow problems for districts, requiring them to deplete reserves and use internal and external short-term borrowing to meet ongoing obligations. Moreover, deferrals can permit the state to authorize – and districts to maintain – programmatic levels they can



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afford only by creating ongoing out-year obligations. These obligations can make future program reductions more likely and more profound.”

To mitigate the difficult challenge ahead, we have performed a thorough inventory of vacant positions and instituted a districtwide hiring freeze, except for certain positions necessary to continue operations. All other operating expenditures have been reduced accordingly, and we continue to explore the implementation of additional efficiencies. These scenarios do not include furloughs or layoffs, and it is our hope that we can continue to provide our faculty and staff with the security of employment.

In addition, due to the anticipated deferrals, we are projecting a cash need for the unrestricted general fund of \$32.8 million which will be met as follows:

FUND		PROJECTED TEMPORARY BORROWING BY MONTH					
#	DESCRIPTION	FEB	MAR	APR	MAY	JUN	TOTAL
410	Capital Outlay	4,000,000					4,000,000
590	Investment Properties	714,000	2,836,000	5,450,000			9,000,000
615	Workers Compensation			3,732,000	2,268,000		6,000,000
690	Retiree Benefit				2,500,000		2,500,000
730	Student Body Center Fee						-
775	PARS Investment Trust				5,605,000	5,703,000	11,308,000
TOTALS		4,714,000	2,836,000	9,182,000	10,373,000	5,703,000	32,808,000

The temporary borrowing will support the unrestricted general fund to maintain at least \$10 million each month as cash available to cover at least one month of payroll expenses. It is important to note that these borrowings will need to be repaid within 12 months to the originating fund. According to the State Chancellor’s office, the 2020-21 deferrals will be paid back in the months of July 2021 through November 2021. When this takes place, it is expected that another set of deferrals for 2021-22 will be implemented, making this a multi-year economic problem.

SBCCD’s strong financial practices are now serving as the backbone to ongoing operations, allowing our students to continue their education with as little interruption as possible.

A few weeks ago, we kicked off a new academic year at Crafton Hills College and San Bernardino Valley College. We were excited to welcome new and returning students with a campus-specific video explaining how they can get one-on-one support and access to educational resources virtually. In addition, we will continue to open our library, food pantry, and other services on a limited basis, while maintaining a safe environment for all.

We are experiencing a very difficult time for our families and our communities, and we find ourselves with very challenging times ahead. We are experiencing a pandemic that has forced us to take measures never seen before. We will experience significant economic shortfalls, which have forced us to make hard choices. If that is not enough, some people in our great nation continue to judge and treat others not by the content of their character, but by the color of their skin.



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We are at a defining moment in history. It has never been more important for all of us to come together. Together, we can beat this pandemic. Together, we can overcome this challenging economic downturn. And together we will do the hard work necessary to treat each other as equally deserving of life, liberty, respect, dignity, justice, opportunity, and kindness.

As Martin Luther King Jr. said, “Darkness cannot drive out darkness; only light can do that. Hate cannot drive out hate; only love can do that.” This is our district, this is our community, this is our nation, and this is our world. Let us come together now, let us continue working hard, and let us overcome this difficult time in our lives. We owe it to our children, we owe it to our students, and we owe it to ourselves.

**Unrestricted General Fund
Middle Case Scenario**

Multi Year Forecast: 2019-20 Unaudited Actual

	SBVC	CHC	DSO	SBCCD Total
Section A - State Base Revenue				
1 Base Allocation Revenue (medium and small colleges)	\$ 4,719,754	\$ 4,045,502		\$8,765,256
2 Credit FTES	10,134.89	4,591.51		14,726.40
3 Rate Per Credit FTES				\$4,009.00
4 Total Credit FTES Funding	\$40,630,783	\$18,407,368		\$59,038,151
5 Special Admit and CDCP (enhanced) FTES	431.07	69.65		500.72
6 Rate Per Special Admit and CDCP (enhanced) FTES				\$5,621.94
7 Total Special Admit and CDCP (enhanced) FTES Funding	\$2,423,457	\$391,571		\$2,815,028
8 Non-Credit FTES	229.45	17.55		247.00
9 Rate Per Non-Credit FTES				\$3,380.63
10 Total Non-Credit FTES Funding	\$775,686	\$59,330		\$835,016
11 Total SBCCD FTES	10,795.41	4,678.71		15,474.12
12 Supplemental Component (based on %)	18,076	6,118		24,194
13 Rate Per Supplemental Component				\$948
14 Total Supplemental Component Funding	\$17,136,048	\$5,799,864		\$22,935,912
15 Total Student Success Incentive Component Funding	\$6,469,944	\$2,753,520		\$9,223,464
16 Total State Base Revenue (sum of lines 1,4,7,10,14,15)	\$ 72,155,671	\$ 31,457,156		\$103,612,827
17 State-Based Revenue Percent By College	69.64%	30.36%		
18 Calculated Revenue Shortfall Percent				-0.95%
19 Revenue Shortfall Amount	-\$685,591	-\$298,892		-\$984,483
20 Adjusted State Base Revenue (line 16 + line 19)	\$71,470,080	\$31,158,264	\$0	\$102,628,344
21 Proposed Base Allocation Increase				
22 Total State Revenue	\$71,470,080	\$31,158,264	\$0	\$102,628,344
23 Change From Previous Year State Base Revenue				\$5,517,275
Section B - Other Revenue				
24 Part-time Faculty Funding	\$708,498	\$303,642		\$1,012,140
26 Lottery Funding	\$1,433,291	\$614,268		\$2,047,559
27 Interest Income	\$586,182	\$256,074		\$842,256
28 Other Campus Revenue Per Campus Projections	\$1,021,335	\$303,952		\$1,325,286
29a STRS/PERS Trust Interest Revenue	\$1,427,614	\$622,386		\$2,050,000
29b Commercial Building Annual Revenue	\$0	\$0		\$0
30 Other Revenue	\$532,227	\$216,164		\$748,391
31 Total Other Revenue	\$5,709,147	\$2,316,485	\$0	\$8,025,632
32 Total Revenue (line 22 + line 31)	\$77,179,227	\$33,474,749	\$0	\$110,653,976
Section C - Site Expenses				
33 1000 - Academic Salaries	\$31,844,521	\$14,227,762	\$1,517,609	\$47,589,893
34 2000 - Classified Salaries	\$10,632,100	\$6,738,389	\$9,484,205	\$26,854,694
35 3000 - Benefits	\$13,233,570	\$6,678,132	\$4,478,884	\$24,390,587
36 4000 - Supplies	\$557,705	\$244,205	\$170,693	\$972,602
37 5000 - Other Expenses and Services	\$4,444,273	\$1,407,797	\$6,331,635	\$12,183,704
38 6000 - Capital Outlay	\$286,722	\$90,629	\$200,683	\$578,034
39 7000 - Other Outgo	\$10,117	\$8,912	\$1,241,001	\$1,260,030
40 Site Budgeted / Projected Actual Expenditures	\$61,009,007	\$29,395,827	\$23,424,710	\$113,829,544
41 Percentage of Budget by Site	53.60%	25.82%	20.58%	
42 Shared Costs (DSO)	\$16,312,900	\$7,111,810	-\$23,424,710	
43 Annual Excess/(Deficit) (line 32 - line 40 - line 42)	-\$142,680	-\$3,032,888	\$0	-\$3,175,568
Section D - One-Time Adjustments & Fund Balance				
44 FCC Legal Fees Reimbursement				
45 Salary Increases (Retro)--included in expenses above				
46 Annual Increase/(Decrease) to Fund Balance				-\$3,175,568
47 Prior Year Audit Adjustments to Fund Balance				\$2,362,663
48 Fund Balance July 1, Year Beginning				\$24,059,101
49 Year-end Estimated Fund Balance (actual is per CCFS 311)				\$23,246,196
50 Fund Balance Percentage (line 51 / line 40)				20.42%
51 Unrestricted Fund Balance				\$23,246,196

**Unrestricted General Fund
Middle Case Scenario**

Multi Year Forecast: 2020-21 Final Budget [DRAFT]

	SBVC	CHC	DSO	SBCCD Total
Section A - State Base Revenue				
1 Base Allocation Revenue (medium and small colleges)	\$ 4,719,754	\$ 4,045,502		\$8,765,256
2 Credit FTES	10,134.89	4,591.51		14,726.40
3 Rate Per Credit FTES				\$4,009.00
4 Total Credit FTES Funding	\$ 40,630,723	\$ 18,407,342		\$59,038,065
5 Special Admit and CDCP (enhanced) FTES	431.07	69.65		500.72
6 Rate Per Special Admit and CDCP (enhanced) FTES				\$5,621.94
7 Total Special Admit and CDCP (enhanced) FTES Funding	\$ 2,423,450	\$ 391,568		\$2,815,018
8 Non-Credit FTES	229.45	17.55		247.00
9 Rate Per Non-Credit FTES				\$3,380.63
10 Total Non-Credit FTES Funding	\$ 775,686	\$ 59,330		\$835,016
11 Total SBCCD FTES	10,795.41	4,678.71		15,474.12
12 Supplemental Component (based on %)	18,076	6,118		24,194
13 Rate Per Supplemental Component				\$948
14 Total Supplemental Component Funding	\$ 17,136,048	\$ 5,799,864		\$22,935,912
15 Total Student Success Incentive Component Funding	\$ 6,469,944	\$ 2,753,520		\$9,223,464
16 Total State Base Revenue (sum of lines 1,4,7,10,14,15)	\$ 72,155,604	\$ 31,457,126		\$103,612,730
17 State-Based Revenue Percent By College	69.64%	30.36%		
18 Calculated Revenue Shortfall Percent				-0.35%
19 Revenue Shortfall Amount	-\$256,117	-\$111,658		-\$367,775
20 Adjusted State Base Revenue (line 16 + line 19)	\$71,899,487	\$31,345,468	\$0	\$103,244,955
21 Proposed Base Allocation Increase				\$0
22 Total State Revenue	\$71,899,487	\$31,345,468	\$0	\$103,244,955
23 Change From Previous Year State Base Revenue				\$616,611
Section B - Other Revenue				
24 Part-time Faculty Funding	\$704,851	\$307,289		\$1,012,140
26 Lottery Funding	\$1,425,914	\$621,645		\$2,047,559
27 Interest Income	\$586,544	\$255,711		\$842,256
28 Other Campus Revenue Per Campus Projections	\$922,926	\$402,361		\$1,325,286
29a STRS/PERS Trust Interest Revenue	\$1,427,614	\$622,386		\$2,050,000
29b Commercial Building Annual Revenue	\$0	\$0		\$0
30 Other Revenue	\$532,227	\$216,164		\$748,391
31 Total Other Revenue	\$5,600,076	\$2,425,556		\$8,025,632
32 Total Revenue (line 22 + line 31)	\$77,499,563	\$33,771,024	\$0	\$111,270,587
Section C - Site Expenses				
33 1000 - Academic Salaries	\$30,524,601	\$14,755,965	\$1,013,847	\$46,294,413
34 2000 - Classified Salaries	\$10,821,110	\$6,647,281	\$9,323,977	\$26,792,368
35 3000 - Benefits	\$12,455,398	\$6,740,105	\$4,954,750	\$24,150,252
36 4000 - Supplies	\$823,658	\$321,977	\$388,505	\$1,534,140
37 5000 - Other Expenses and Services	\$5,287,830	\$2,323,562	\$5,589,674	\$13,201,065
38 6000 - Capital Outlay	\$454,601	\$28,330	\$132,245	\$615,176
39 7000 - Other Outgo	\$33,215	\$7,000	\$580,000	\$620,215
40 Site Budgeted / Projected Actual Expenditures	\$60,400,412	\$30,824,220	\$21,982,997	\$113,207,629
41 Percentage of Budget by Site	53.35%	27.23%	19.42%	
42 Shared Costs (DSO)	\$15,308,896	\$6,674,102	-\$21,982,997	
43 Annual Excess/(Deficit) (line 32 - line 40 - line 42)	\$1,790,255	-\$3,727,298	\$0	-\$1,937,042
Section D - One-Time Adjustments & Fund Balance				
44 FCC Legal Fees Reimbursement				
45 Salary Increases (Retro)--included in expenses above				
46 Annual Increase/(Decrease) to Fund Balance				-\$1,937,042
47 Prior Year Audit Adjustments to Fund Balance				
48 Fund Balance July 1, Year Beginning				\$23,246,196
49 Year-end Estimated Fund Balance (actual is per CCFS 311)				\$21,309,154
50 Fund Balance Percentage (line 51 / line 40)				18.82%
51 Unrestricted Fund Balance				\$21,309,154

**Unrestricted General Fund
Middle Case Scenario**

Multi Year Forecast: 2021-22 Forecast

	SBVC	CHC	DSO	SBCCD Total
Section A - State Base Revenue				
1 Base Allocation Revenue (medium and small colleges)	\$ 4,719,754	\$ 4,045,502		\$8,765,256
2 Credit FTES	10,134.89	4,591.51		14,726.40
3 Rate Per Credit FTES				\$4,009.00
4 Total Credit FTES Funding	\$40,630,774	\$18,407,364		\$59,038,138
5 Special Admit and CDCP (enhanced) FTES	431.07	69.65		500.72
6 Rate Per Special Admit and CDCP (enhanced) FTES				\$5,621.94
7 Total Special Admit and CDCP (enhanced) FTES Funding	\$2,423,450	\$391,568		\$2,815,018
8 Non-Credit FTES	229.45	17.55		247.00
9 Rate Per Non-Credit FTES				\$3,380.63
10 Total Non-Credit FTES Funding	\$775,686	\$59,330		\$835,016
11 Total SBCCD FTES	10,795.41	4,678.71		15,474.12
12 Supplemental Component (based on %)	18,076	6,118		24,194
13 Rate Per Supplemental Component				\$948
14 Total Supplemental Component Funding	\$17,136,048	\$5,799,864		\$22,935,912
15 Total Student Success Incentive Component Funding	\$6,469,944	\$2,753,520		\$9,223,464
16 Total State Base Revenue (sum of lines 1,4,7,10,14,15)	\$ 72,155,655	\$ 31,457,148		\$103,612,803
17 State-Based Revenue Percent By College	69.64%	30.36%		
18 Calculated Revenue Shortfall Percent				-1.00%
19 Revenue Shortfall Amount	-\$721,557	-\$314,571		-\$1,036,128
20 Adjusted State Base Revenue (line 16 + line 19)	\$71,434,098	\$31,142,577	\$0	\$102,576,675
21 Proposed Base Allocation Increase				\$0
22 Total State Revenue	\$71,434,098	\$31,142,577	\$0	\$102,576,675
23 Change From Previous Year State Base Revenue				-\$668,280
Section B - Other Revenue				
24 Part-time Faculty Funding	\$704,851	\$307,289		\$1,012,140
26 Lottery Funding	\$1,425,914	\$621,645		\$2,047,559
27 Interest Income	\$586,544	\$255,711		\$842,256
28 Other Campus Revenue Per Campus Projections	\$922,926	\$402,361		\$1,325,286
29a STRS/PERS Trust Interest Revenue	\$1,427,614	\$622,386		\$2,050,000
29b Commercial Building Annual Revenue	\$0	\$0		\$0
30 Other Revenue	\$532,227	\$216,164		\$748,391
31 Total Other Revenue	\$5,600,076	\$2,425,556		\$8,025,632
32 Total Revenue (line 22 + line 31)	\$77,034,175	\$33,568,132	\$0	\$110,602,307
Section C - Site Expenses				
33 1000 - Academic Salaries	\$30,855,333	\$14,911,859	\$1,013,847	\$46,781,039
34 2000 - Classified Salaries	\$11,053,736	\$6,796,783	\$9,499,515	\$27,350,034
35 3000 - Benefits	\$12,762,722	\$6,856,232	\$5,066,546	\$24,685,500
36 4000 - Supplies	\$831,895	\$325,197	\$392,390	\$1,549,482
37 5000 - Other Expenses and Services	\$5,340,708	\$2,346,797	\$5,645,570	\$13,333,076
38 6000 - Capital Outlay	\$459,147	\$28,613	\$133,567	\$621,327
39 7000 - Other Outgo	\$0	\$0	\$580,000	\$580,000
40 Site Budgeted / Projected Actual Expenditures	\$61,303,541	\$31,265,482	\$22,331,436	\$114,900,458
41 Percentage of Budget by Site	53.35%	27.21%	19.44%	
42 Shared Costs (DSO)	\$15,551,547	\$6,779,889	-\$22,331,436	
43 Annual Excess/(Deficit) (line 32 - line 40 - line 42)	\$179,087	-\$4,477,238	\$0	-\$4,298,151
Section D - One-Time Adjustments & Fund Balance				
44 FCC Legal Fees Reimbursement				\$2,000,000
45 Salary Increases (Retro)--included in expenses above				
46 Annual Increase/(Decrease) to Fund Balance				-\$2,298,151
47 Prior Year Audit Adjustments to Fund Balance				
48 Fund Balance July 1, Year Beginning				\$21,309,154
49 Year-end Estimated Fund Balance (actual is per CCFS 311)				\$19,011,002
50 Fund Balance Percentage (line 51 / line 40)				16.55%
51 Unrestricted Fund Balance				\$19,011,002

**Unrestricted General Fund
Middle Case Scenario**

Multi Year Forecast: 2022-23 Forecast

	SBVC	CHC	DSO	SBCCD Total
Section A - State Base Revenue				
1 Base Allocation Revenue (medium and small colleges)	\$ 4,868,898	\$ 4,173,340		\$ 9,042,238
2 Credit FTES	10,134.89	4,591.51		14,726.40
3 Rate Per Credit FTES				\$4,135.68
4 Total Credit FTES Funding	\$ 41,914,706	\$ 18,989,036		\$60,903,743
5 Special Admit and CDCP (enhanced) FTES	431.07	69.65		500.72
6 Rate Per Special Admit and CDCP (enhanced) FTES				\$5,799.59
7 Total Special Admit and CDCP (enhanced) FTES Funding	\$ 2,500,031	\$ 403,942		\$2,903,972
8 Non-Credit FTES	229.45	17.55		247.00
9 Rate Per Non-Credit FTES				\$3,487.46
10 Total Non-Credit FTES Funding	\$ 800,197	\$ 61,205		\$861,402
11 Total SBCCD FTES	10,795.41	4,678.71		15,474.12
12 Supplemental Component (based on %)	18,076	6,118		24,194
13 Rate Per Supplemental Component				\$978
14 Total Supplemental Component Funding	\$ 17,677,547	\$ 5,983,140		\$23,660,687
15 Total Student Success Incentive Component Funding	\$ 6,674,394	\$ 2,840,531		\$9,514,925
16 Total State Base Revenue (sum of lines 1,4,7,10,14,15)	\$ 74,435,774	\$ 32,451,194		\$106,886,968
17 State-Based Revenue Percent By College	69.64%	30.36%		
18 Calculated Revenue Shortfall Percent				-1.00%
19 Revenue Shortfall Amount	-\$744,358	-\$324,512		-\$1,068,870
20 Adjusted State Base Revenue (line 16 + line 19)	\$73,691,416	\$32,126,682	\$0	\$105,818,098
21 Proposed Base Allocation Increase				\$0
22 Total State Revenue	\$73,691,416	\$32,126,682	\$0	\$105,818,098
23 Change From Previous Year State Base Revenue				\$3,241,423
Section B - Other Revenue				
24 Part-time Faculty Funding	\$704,851	\$307,289		\$1,012,140
26 Lottery Funding	\$1,425,914	\$621,645		\$2,047,559
27 Interest Income	\$586,544	\$255,711		\$842,256
28 Other Campus Revenue Per Campus Projections	\$922,926	\$402,361		\$1,325,286
29a STRS/PERS Trust Interest Revenue	\$1,427,614	\$622,386		\$2,050,000
29b Commercial Building Annual Revenue	\$0	\$0		\$0
30 Other Revenue	\$532,227	\$216,164	\$1,000,000	\$1,748,391
31 Total Other Revenue	\$5,600,076	\$2,425,556		\$9,025,632
32 Total Revenue (line 22 + line 31)	\$79,291,492	\$34,552,238	\$1,000,000	\$114,843,730
Section C - Site Expenses				
33 1000 - Academic Salaries	\$31,193,507	\$15,071,260	\$1,013,847	\$47,278,614
34 2000 - Classified Salaries	\$11,291,596	\$6,949,650	\$9,679,002	\$27,920,248
35 3000 - Benefits	\$13,080,260	\$6,975,844	\$5,182,022	\$25,238,126
36 4000 - Supplies	\$840,214	\$328,449	\$396,314	\$1,564,977
37 5000 - Other Expenses and Services	\$5,394,115	\$2,370,265	\$5,702,026	\$13,466,407
38 6000 - Capital Outlay	\$463,738	\$28,899	\$134,903	\$627,541
39 7000 - Other Outgo	\$0	\$0	\$580,000	\$580,000
40 Site Budgeted / Projected Actual Expenditures	\$62,263,430	\$31,724,368	\$22,688,114	\$116,675,911
41 Percentage of Budget by Site	53.36%	27.19%	19.45%	
42 Shared Costs (DSO)	\$15,799,937	\$6,888,177	-\$22,688,114	
43 Annual Excess/(Deficit) (line 32 - line 40 - line 42)	\$1,228,126	-\$4,060,307	\$1,000,000	-\$1,832,182
Section D - One-Time Adjustments & Fund Balance				
44 FCC Legal Fees Reimbursement				
45 Salary Increases (Retro)--included in expenses above				
46 Annual Increase/(Decrease) to Fund Balance				-\$1,832,182
47 Prior Year Audit Adjustments to Fund Balance				
48 Fund Balance July 1, Year Beginning				\$19,011,002
49 Year-end Estimated Fund Balance (actual is per CCFS 311)				\$17,178,821
50 Fund Balance Percentage (line 51 / line 40)				14.72%
51 Unrestricted Fund Balance				\$17,178,821

**Unrestricted General Fund
Middle Case Scenario**

Multi Year Forecast: 2023-24 Forecast

	SBVC	CHC	DSO	SBCCD Total
Section A - State Base Revenue				
1 Base Allocation Revenue (medium and small colleges)	\$ 5,022,755	\$ 4,305,218		\$9,327,973
2 Credit FTES	10,134.89	4,591.51		14,726.40
3 Rate Per Credit FTES				\$4,266.37
4 Total Credit FTES Funding	\$43,239,211	\$19,589,090		\$62,828,301
5 Special Admit and CDCP (enhanced) FTES	431.07	69.65		500.72
6 Rate Per Special Admit and CDCP (enhanced) FTES				\$5,982.86
7 Total Special Admit and CDCP (enhanced) FTES Funding	\$2,579,032	\$416,706		\$2,995,738
8 Non-Credit FTES	229.45	17.55		247.00
9 Rate Per Non-Credit FTES				\$3,597.66
10 Total Non-Credit FTES Funding	\$825,483	\$63,139		\$888,622
11 Total SBCCD FTES	10,795.41	4,678.71		15,474.12
12 Supplemental Component (based on %)	18,076	6,118		24,194
13 Rate Per Supplemental Component				\$1,009
14 Total Supplemental Component Funding	\$18,236,158	\$6,172,207		\$24,408,365
15 Total Student Success Incentive Component Funding	\$6,885,305	\$2,930,292		\$9,815,597
16 Total State Base Revenue (sum of lines 1,4,7,10,14,15)	\$ 76,787,944	\$ 33,476,652		\$110,264,596
17 State-Based Revenue Percent By College	69.64%	30.36%		
18 Calculated Revenue Shortfall Percent				-1.00%
19 Revenue Shortfall Amount	-\$767,879	-\$334,767		-\$1,102,646
20 Adjusted State Base Revenue (line 16 + line 19)	\$76,020,065	\$33,141,885	\$0	\$109,161,950
21 Proposed Base Allocation Increase				\$0
22 Total State Revenue	\$76,020,065	\$33,141,885	\$0	\$109,161,950
23 Change From Previous Year State Base Revenue				\$3,343,852
Section B - Other Revenue				
24 Part-time Faculty Funding	\$704,851	\$307,289		\$1,012,140
26 Lottery Funding	\$1,425,914	\$621,645		\$2,047,559
27 Interest Income	\$586,544	\$255,711		\$842,256
28 Other Campus Revenue Per Campus Projections	\$922,926	\$402,361		\$1,325,286
29a STRS/PERS Trust Interest Revenue	\$1,427,614	\$622,386		\$2,050,000
29b Commercial Building Annual Revenue	\$0	\$0		\$0
30 Other Revenue	\$532,227	\$216,164		\$748,391
31 Total Other Revenue	\$5,600,076	\$2,425,556		\$8,025,632
32 Total Revenue (line 22 + line 31)	\$81,620,141	\$35,567,441	\$0	\$117,187,582
Section C - Site Expenses				
33 1000 - Academic Salaries	\$31,539,289	\$15,234,248	\$1,013,847	\$47,787,384
34 2000 - Classified Salaries	\$11,534,808	\$7,105,956	\$9,862,528	\$28,503,292
35 3000 - Benefits	\$13,408,373	\$7,099,055	\$5,301,306	\$25,808,734
36 4000 - Supplies	\$848,616	\$331,733	\$400,277	\$1,580,626
37 5000 - Other Expenses and Services	\$5,448,057	\$2,393,968	\$5,759,046	\$13,601,071
38 6000 - Capital Outlay	\$468,376	\$29,188	\$136,252	\$633,816
39 7000 - Other Outgo	\$0	\$0	\$580,000	\$580,000
40 Site Budgeted / Projected Actual Expenditures	\$63,247,519	\$32,194,148	\$23,053,256	\$118,494,923
41 Percentage of Budget by Site	53.38%	27.17%	19.46%	
42 Shared Costs (DSO)	\$16,054,221	\$6,999,036	-\$23,053,256	
43 Annual Excess/(Deficit) (line 32 - line 40 - line 42)	\$2,318,402	-\$3,625,743	\$0	-\$1,307,341
Section D - One-Time Adjustments & Fund Balance				
44 FCC Legal Fees Reimbursement				
45 Salary Increases (Retro)--included in expenses above				
46 Annual Increase/(Decrease) to Fund Balance				-\$1,307,341
47 Prior Year Audit Adjustments to Fund Balance				
48 Fund Balance July 1, Year Beginning				\$17,178,821
49 Year-end Estimated Fund Balance (actual is per CCFS 311)				\$15,871,480
50 Fund Balance Percentage (line 51 / line 40)				13.39%
51 Unrestricted Fund Balance				\$15,871,480

**Unrestricted General Fund
Middle Case Scenario**

Multi Year Forecast: 2024-25 Forecast

	SBVC	CHC	DSO	SBCCD Total
Section A - State Base Revenue				
1 Base Allocation Revenue (medium and small colleges)	\$ 5,181,474	\$ 4,441,263		\$ 9,622,737
2 Credit FTES	10,134.89	4,591.51		14,726.40
3 Rate Per Credit FTES				\$4,401.19
4 Total Credit FTES Funding	\$ 44,605,570	\$ 20,208,105		\$64,813,675
5 Special Admit and CDCP (enhanced) FTES	431.07	69.65		500.72
6 Rate Per Special Admit and CDCP (enhanced) FTES				\$6,171.92
7 Total Special Admit and CDCP (enhanced) FTES Funding	\$ 2,660,529	\$ 429,874		\$3,090,403
8 Non-Credit FTES	229.45	17.55		247.00
9 Rate Per Non-Credit FTES				\$3,711.35
10 Total Non-Credit FTES Funding	\$ 851,569	\$ 65,134		\$916,703
11 Total SBCCD FTES	10,795.41	4,678.71		15,474.12
12 Supplemental Component (based on %)	18,076	6,118		24,194
13 Rate Per Supplemental Component				\$1,041
14 Total Supplemental Component Funding	\$ 18,812,420	\$ 6,367,249		\$25,179,669
15 Total Student Success Incentive Component Funding	\$ 7,102,881	\$ 3,022,889		\$10,125,770
16 Total State Base Revenue (sum of lines 1,4,7,10,14,15)	\$ 79,214,443	\$ 34,534,514		\$113,748,957
17 State-Based Revenue Percent By College	69.64%	30.36%		
18 Calculated Revenue Shortfall Percent				-1.00%
19 Revenue Shortfall Amount	-\$792,144	-\$345,345		-\$1,137,490
20 Adjusted State Base Revenue (line 16 + line 19)	\$78,422,299	\$34,189,169	\$0	\$112,611,467
21 Proposed Base Allocation Increase				\$0
22 Total State Revenue	\$78,422,299	\$34,189,169	\$0	\$112,611,467
23 Change From Previous Year State Base Revenue				\$3,449,518
Section B - Other Revenue				
24 Part-time Faculty Funding	\$704,851	\$307,289		\$1,012,140
26 Lottery Funding	\$1,425,914	\$621,645		\$2,047,559
27 Interest Income	\$586,544	\$255,711		\$842,256
28 Other Campus Revenue Per Campus Projections	\$922,926	\$402,361		\$1,325,286
29a STRS/PERS Trust Interest Revenue	\$1,427,614	\$622,386		\$2,050,000
29b Commercial Building Annual Revenue	\$0	\$0		\$0
30 Other Revenue	\$532,227	\$216,164		\$748,391
31 Total Other Revenue	\$5,600,076	\$2,425,556		\$8,025,632
32 Total Revenue (line 22 + line 31)	\$84,022,375	\$36,614,724	\$0	\$120,637,099
Section C - Site Expenses				
33 1000 - Academic Salaries	\$31,892,852	\$15,400,903	\$1,013,847	\$48,307,601
34 2000 - Classified Salaries	\$11,783,492	\$7,265,778	\$10,050,183	\$29,099,454
35 3000 - Benefits	\$13,747,437	\$7,225,981	\$5,424,533	\$26,397,951
36 4000 - Supplies	\$857,102	\$335,051	\$404,280	\$1,596,433
37 5000 - Other Expenses and Services	\$5,502,537	\$2,417,908	\$5,816,637	\$13,737,081
38 6000 - Capital Outlay	\$473,059	\$29,480	\$137,615	\$640,154
39 7000 - Other Outgo	\$0	\$0	\$580,000	\$580,000
40 Site Budgeted / Projected Actual Expenditures	\$64,256,480	\$32,675,101	\$23,427,094	\$120,358,675
41 Percentage of Budget by Site	53.39%	27.15%	19.46%	
42 Shared Costs (DSO)	\$16,314,560	\$7,112,534	-\$23,427,094	
43 Annual Excess/(Deficit) (line 32 - line 40 - line 42)	\$3,451,335	-\$3,172,910	\$0	\$278,425
Section D - One-Time Adjustments & Fund Balance				
44 FCC Legal Fees Reimbursement				
45 Salary Increases (Retro)--included in expenses above				
46 Annual Increase/(Decrease) to Fund Balance				\$278,425
47 Prior Year Audit Adjustments to Fund Balance				
48 Fund Balance July 1, Year Beginning				\$15,871,480
49 Year-end Estimated Fund Balance (actual is per CCFS 311)				\$16,149,904
50 Fund Balance Percentage (line 51 / line 40)				13.42%
51 Unrestricted Fund Balance				\$16,149,904

**Unrestricted General Fund
Best Case Scenario**

Multi Year Forecast: 2019-20 Unaudited Actual

	SBVC	CHC	DSO	SBCCD Total
Section A - State Base Revenue				
1 Base Allocation Revenue (medium and small colleges)	\$ 4,719,754	\$ 4,045,502		\$8,765,256
2 Credit FTES	10,134.89	4,591.51		14,726.40
3 Rate Per Credit FTES				\$4,009.00
4 Total Credit FTES Funding	\$40,630,783	\$18,407,368		\$59,038,151
5 Special Admit and CDCP (enhanced) FTES	431.07	69.65		500.72
6 Rate Per Special Admit and CDCP (enhanced) FTES				\$5,621.94
7 Total Special Admit and CDCP (enhanced) FTES Funding	\$2,423,457	\$391,571		\$2,815,028
8 Non-Credit FTES	229.45	17.55		247.00
9 Rate Per Non-Credit FTES				\$3,380.63
10 Total Non-Credit FTES Funding	\$775,686	\$59,330		\$835,016
11 Total SBCCD FTES	10,795.41	4,678.71		15,474.12
12 Supplemental Component (based on %)	18,076	6,118		24,194
13 Rate Per Supplemental Component				\$948
14 Total Supplemental Component Funding	\$17,136,048	\$5,799,864		\$22,935,912
15 Total Student Success Incentive Component Funding	\$6,469,944	\$2,753,520		\$9,223,464
16 Total State Base Revenue (sum of lines 1,4,7,10,14,15)	\$ 72,155,671	\$ 31,457,156		\$103,612,827
17 State-Based Revenue Percent By College	69.64%	30.36%		
18 Calculated Revenue Shortfall Percent				-0.95%
19 Revenue Shortfall Amount	-\$685,591	-\$298,892		-\$984,483
20 Adjusted State Base Revenue (line 16 + line 19)	\$71,470,080	\$31,158,264	\$0	\$102,628,344
21 Proposed Base Allocation Increase				
22 Total State Revenue	\$71,470,080	\$31,158,264	\$0	\$102,628,344
23 Change From Previous Year State Base Revenue				\$5,517,275
Section B - Other Revenue				
24 Part-time Faculty Funding	\$708,498	\$303,642		\$1,012,140
26 Lottery Funding	\$1,433,291	\$614,268		\$2,047,559
27 Interest Income	\$586,182	\$256,074		\$842,256
28 Other Campus Revenue Per Campus Projections	\$1,021,335	\$303,952		\$1,325,286
29a STRS/PERS Trust Interest Revenue	\$1,427,614	\$622,386		\$2,050,000
29b Commercial Building Annual Revenue	\$0	\$0		\$0
30 Other Revenue	\$532,227	\$216,164		\$748,391
31 Total Other Revenue	\$5,709,147	\$2,316,485	\$0	\$8,025,632
32 Total Revenue (line 22 + line 31)	\$77,179,227	\$33,474,749	\$0	\$110,653,976
Section C - Site Expenses				
33 1000 - Academic Salaries	\$31,844,521	\$14,227,762	\$1,517,609	\$47,589,893
34 2000 - Classified Salaries	\$10,632,100	\$6,738,389	\$9,484,205	\$26,854,694
35 3000 - Benefits	\$13,233,570	\$6,678,132	\$4,478,884	\$24,390,587
36 4000 - Supplies	\$557,705	\$244,205	\$170,693	\$972,602
37 5000 - Other Expenses and Services	\$4,444,273	\$1,407,797	\$6,331,635	\$12,183,704
38 6000 - Capital Outlay	\$286,722	\$90,629	\$200,683	\$578,034
39 7000 - Other Outgo	\$10,117	\$8,912	\$1,241,001	\$1,260,030
40 Site Budgeted / Projected Actual Expenditures	\$61,009,007	\$29,395,827	\$23,424,710	\$113,829,544
41 Percentage of Budget by Site	53.60%	25.82%	20.58%	
42 Shared Costs (DSO)	\$16,312,900	\$7,111,810	-\$23,424,710	
43 Annual Excess/(Deficit) (line 32 - line 40 - line 42)	-\$142,680	-\$3,032,888	\$0	-\$3,175,568
Section D - One-Time Adjustments & Fund Balance				
44 FCC Legal Fees Reimbursement				
45 Salary Increases (Retro)--included in expenses above				
46 Annual Increase/(Decrease) to Fund Balance				-\$3,175,568
47 Prior Year Audit Adjustments to Fund Balance				\$2,362,663
48 Fund Balance July 1, Year Beginning				\$24,059,101
49 Year-end Estimated Fund Balance (actual is per CCFS 311)				\$23,246,196
50 Fund Balance Percentage (line 51 / line 40)				20.42%
51 Unrestricted Fund Balance				\$23,246,196

Unrestricted General Fund
Best Case Scenario

Multi Year Forecast: 2020-21 Final Budget [DRAFT]

	SBVC	CHC	DSO	SBCCD Total
Section A - State Base Revenue				
1 Base Allocation Revenue (medium and small colleges)	\$ 4,719,754	\$ 4,045,502		\$8,765,256
2 Credit FTES	10,134.89	4,591.51		14,726.40
3 Rate Per Credit FTES				\$4,009.00
4 Total Credit FTES Funding	\$ 40,630,723	\$ 18,407,342		\$59,038,065
5 Special Admit and CDCP (enhanced) FTES	431.07	69.65		500.72
6 Rate Per Special Admit and CDCP (enhanced) FTES				\$5,621.94
7 Total Special Admit and CDCP (enhanced) FTES Funding	\$ 2,423,450	\$ 391,568		\$2,815,018
8 Non-Credit FTES	229.45	17.55		247.00
9 Rate Per Non-Credit FTES				\$3,380.63
10 Total Non-Credit FTES Funding	\$ 775,686	\$ 59,330		\$835,016
11 Total SBCCD FTES	10,795.41	4,678.71		15,474.12
12 Supplemental Component (based on %)	18,076	6,118		24,194
13 Rate Per Supplemental Component				\$948
14 Total Supplemental Component Funding	\$ 17,136,048	\$ 5,799,864		\$22,935,912
15 Total Student Success Incentive Component Funding	\$ 6,469,944	\$ 2,753,520		\$9,223,464
16 Total State Base Revenue (sum of lines 1,4,7,10,14,15)	\$ 72,155,604	\$ 31,457,126		\$103,612,730
17 State-Based Revenue Percent By College	69.64%	30.36%		
18 Calculated Revenue Shortfall Percent				0.00%
19 Revenue Shortfall Amount	\$0	\$0		\$0
20 Adjusted State Base Revenue (line 16 + line 19)	\$72,155,604	\$31,457,126	\$0	\$103,612,730
21 Proposed Base Allocation Increase				\$0
22 Total State Revenue	\$72,155,604	\$31,457,126	\$0	\$103,612,730
23 Change From Previous Year State Base Revenue				\$984,386
Section B - Other Revenue				
24 Part-time Faculty Funding	\$704,851	\$307,289		\$1,012,140
26 Lottery Funding	\$1,425,914	\$621,645		\$2,047,559
27 Interest Income	\$586,544	\$255,711		\$842,256
28 Other Campus Revenue Per Campus Projections	\$922,926	\$402,361		\$1,325,286
29a STRS/PERS Trust Interest Revenue	\$1,427,614	\$622,386		\$2,050,000
29b Commercial Building Annual Revenue	\$0	\$0		\$0
30 Other Revenue	\$532,227	\$216,164		\$748,391
31 Total Other Revenue	\$5,600,076	\$2,425,556		\$8,025,632
32 Total Revenue (line 22 + line 31)	\$77,755,680	\$33,882,682	\$0	\$111,638,362
Section C - Site Expenses				
33 1000 - Academic Salaries	\$30,524,601	\$14,755,965	\$1,013,847	\$46,294,413
34 2000 - Classified Salaries	\$10,821,110	\$6,647,281	\$9,323,977	\$26,792,368
35 3000 - Benefits	\$12,455,398	\$6,740,105	\$4,954,750	\$24,150,252
36 4000 - Supplies	\$823,658	\$321,977	\$388,505	\$1,534,140
37 5000 - Other Expenses and Services	\$5,287,830	\$2,323,562	\$5,589,674	\$13,201,065
38 6000 - Capital Outlay	\$454,601	\$28,330	\$132,245	\$615,176
39 7000 - Other Outgo	\$33,215	\$7,000	\$580,000	\$620,215
40 Site Budgeted / Projected Actual Expenditures	\$60,400,412	\$30,824,220	\$21,982,997	\$113,207,629
41 Percentage of Budget by Site	53.35%	27.23%	19.42%	
42 Shared Costs (DSO)	\$15,308,896	\$6,674,102	-\$21,982,997	
43 Annual Excess/(Deficit) (line 32 - line 40 - line 42)	\$2,046,373	-\$3,615,640	\$0	-\$1,569,267
Section D - One-Time Adjustments & Fund Balance				
44 FCC Legal Fees Reimbursement				
45 Salary Increases (Retro)--included in expenses above				
46 Annual Increase/(Decrease) to Fund Balance				-\$1,569,267
47 Prior Year Audit Adjustments to Fund Balance				
48 Fund Balance July 1, Year Beginning				\$23,246,196
49 Year-end Estimated Fund Balance (actual is per CCFS 311)				\$21,676,929
50 Fund Balance Percentage (line 51 / line 40)				19.15%
51 Unrestricted Fund Balance				\$21,676,929

**Unrestricted General Fund
Best Case Scenario**

Multi Year Forecast: 2021-22 Forecast

	SBVC	CHC	DSO	SBCCD Total
Section A - State Base Revenue				
1 Base Allocation Revenue (medium and small colleges)	\$ 4,719,754	\$ 4,045,502		\$8,765,256
2 Credit FTES	10,134.89	4,591.51		14,726.40
3 Rate Per Credit FTES				\$4,009.00
4 Total Credit FTES Funding	\$40,630,774	\$18,407,364		\$59,038,138
5 Special Admit and CDCP (enhanced) FTES	431.07	69.65		500.72
6 Rate Per Special Admit and CDCP (enhanced) FTES				\$5,621.94
7 Total Special Admit and CDCP (enhanced) FTES Funding	\$2,423,450	\$391,568		\$2,815,018
8 Non-Credit FTES	229.45	17.55		247.00
9 Rate Per Non-Credit FTES				\$3,380.63
10 Total Non-Credit FTES Funding	\$775,686	\$59,330		\$835,016
11 Total SBCCD FTES	10,795.41	4,678.71		15,474.12
12 Supplemental Component (based on %)	18,076	6,118		24,194
13 Rate Per Supplemental Component				\$948
14 Total Supplemental Component Funding	\$17,136,048	\$5,799,864		\$22,935,912
15 Total Student Success Incentive Component Funding	\$6,469,944	\$2,753,520		\$9,223,464
16 Total State Base Revenue (sum of lines 1,4,7,10,14,15)	\$ 72,155,655	\$ 31,457,148		\$103,612,803
17 State-Based Revenue Percent By College	69.64%	30.36%		
18 Calculated Revenue Shortfall Percent				0.00%
19 Revenue Shortfall Amount	\$0	\$0		\$0
20 Adjusted State Base Revenue (line 16 + line 19)	\$72,155,655	\$31,457,148	\$0	\$103,612,803
21 Proposed Base Allocation Increase				\$0
22 Total State Revenue	\$72,155,655	\$31,457,148	\$0	\$103,612,803
23 Change From Previous Year State Base Revenue				\$73
Section B - Other Revenue				
24 Part-time Faculty Funding	\$704,851	\$307,289		\$1,012,140
26 Lottery Funding	\$1,425,914	\$621,645		\$2,047,559
27 Interest Income	\$586,544	\$255,711		\$842,256
28 Other Campus Revenue Per Campus Projections	\$922,926	\$402,361		\$1,325,286
29a STRS/PERS Trust Interest Revenue	\$1,427,614	\$622,386		\$2,050,000
29b Commercial Building Annual Revenue	\$0	\$0		\$0
30 Other Revenue	\$532,227	\$216,164		\$748,391
31 Total Other Revenue	\$5,600,076	\$2,425,556		\$8,025,632
32 Total Revenue (line 22 + line 31)	\$77,755,731	\$33,882,704	\$0	\$111,638,435
Section C - Site Expenses				
33 1000 - Academic Salaries	\$30,855,333	\$14,911,859	\$1,013,847	\$46,781,039
34 2000 - Classified Salaries	\$11,053,736	\$6,796,783	\$9,499,515	\$27,350,034
35 3000 - Benefits	\$12,762,722	\$6,856,232	\$5,066,546	\$24,685,500
36 4000 - Supplies	\$831,895	\$325,197	\$392,390	\$1,549,482
37 5000 - Other Expenses and Services	\$5,340,708	\$2,346,797	\$5,645,570	\$13,333,076
38 6000 - Capital Outlay	\$459,147	\$28,613	\$133,567	\$621,327
39 7000 - Other Outgo	\$0	\$0	\$580,000	\$580,000
40 Site Budgeted / Projected Actual Expenditures	\$61,303,541	\$31,265,482	\$22,331,436	\$114,900,458
41 Percentage of Budget by Site	53.35%	27.21%	19.44%	
42 Shared Costs (DSO)	\$15,551,547	\$6,779,889	-\$22,331,436	
43 Annual Excess/(Deficit) (line 32 - line 40 - line 42)	\$900,644	-\$4,162,667	\$0	-\$3,262,023
Section D - One-Time Adjustments & Fund Balance				
44 FCC Legal Fees Reimbursement				\$2,000,000
45 Salary Increases (Retro)--included in expenses above				
46 Annual Increase/(Decrease) to Fund Balance				-\$1,262,023
47 Prior Year Audit Adjustments to Fund Balance				
48 Fund Balance July 1, Year Beginning				\$21,676,929
49 Year-end Estimated Fund Balance (actual is per CCFS 311)				\$20,414,905
50 Fund Balance Percentage (line 51 / line 40)				17.77%
51 Unrestricted Fund Balance				\$20,414,905

Unrestricted General Fund
Best Case Scenario

Multi Year Forecast: 2022-23 Forecast

	SBVC	CHC	DSO	SBCCD Total
Section A - State Base Revenue				
1 Base Allocation Revenue (medium and small colleges)	\$ 4,868,898	\$ 4,173,340		\$ 9,042,238
2 Credit FTES	10,134.89	4,591.51		14,726.40
3 Rate Per Credit FTES				\$4,135.68
4 Total Credit FTES Funding	\$ 41,914,706	\$ 18,989,036		\$60,903,743
5 Special Admit and CDCP (enhanced) FTES	431.07	69.65		500.72
6 Rate Per Special Admit and CDCP (enhanced) FTES				\$5,799.59
7 Total Special Admit and CDCP (enhanced) FTES Funding	\$ 2,500,031	\$ 403,942		\$2,903,972
8 Non-Credit FTES	229.45	17.55		247.00
9 Rate Per Non-Credit FTES				\$3,487.46
10 Total Non-Credit FTES Funding	\$ 800,197	\$ 61,205		\$861,402
11 Total SBCCD FTES	10,795.41	4,678.71		15,474.12
12 Supplemental Component (based on %)	18,076	6,118		24,194
13 Rate Per Supplemental Component				\$978
14 Total Supplemental Component Funding	\$ 17,677,547	\$ 5,983,140		\$23,660,687
15 Total Student Success Incentive Component Funding	\$ 6,674,394	\$ 2,840,531		\$9,514,925
16 Total State Base Revenue (sum of lines 1,4,7,10,14,15)	\$ 74,435,774	\$ 32,451,194		\$106,886,968
17 State-Based Revenue Percent By College	69.64%	30.36%		
18 Calculated Revenue Shortfall Percent				0.00%
19 Revenue Shortfall Amount	\$0	\$0		\$0
20 Adjusted State Base Revenue (line 16 + line 19)	\$74,435,774	\$32,451,194	\$0	\$106,886,968
21 Proposed Base Allocation Increase				\$0
22 Total State Revenue	\$74,435,774	\$32,451,194	\$0	\$106,886,968
23 Change From Previous Year State Base Revenue				\$3,274,165
Section B - Other Revenue				
24 Part-time Faculty Funding	\$704,851	\$307,289		\$1,012,140
26 Lottery Funding	\$1,425,914	\$621,645		\$2,047,559
27 Interest Income	\$586,544	\$255,711		\$842,256
28 Other Campus Revenue Per Campus Projections	\$922,926	\$402,361		\$1,325,286
29a STRS/PERS Trust Interest Revenue	\$1,427,614	\$622,386		\$2,050,000
29b Commercial Building Annual Revenue	\$0	\$0		\$0
30 Other Revenue	\$532,227	\$216,164	\$1,000,000	\$1,748,391
31 Total Other Revenue	\$5,600,076	\$2,425,556		\$9,025,632
32 Total Revenue (line 22 + line 31)	\$80,035,850	\$34,876,749	\$1,000,000	\$115,912,599
Section C - Site Expenses				
33 1000 - Academic Salaries	\$31,193,507	\$15,071,260	\$1,013,847	\$47,278,614
34 2000 - Classified Salaries	\$11,291,596	\$6,949,650	\$9,679,002	\$27,920,248
35 3000 - Benefits	\$13,080,260	\$6,975,844	\$5,182,022	\$25,238,126
36 4000 - Supplies	\$840,214	\$328,449	\$396,314	\$1,564,977
37 5000 - Other Expenses and Services	\$5,394,115	\$2,370,265	\$5,702,026	\$13,466,407
38 6000 - Capital Outlay	\$463,738	\$28,899	\$134,903	\$627,541
39 7000 - Other Outgo	\$0	\$0	\$580,000	\$580,000
40 Site Budgeted / Projected Actual Expenditures	\$62,263,430	\$31,724,368	\$22,688,114	\$116,675,911
41 Percentage of Budget by Site	53.36%	27.19%	19.45%	
42 Shared Costs (DSO)	\$15,799,937	\$6,888,177	-\$22,688,114	
43 Annual Excess/(Deficit) (line 32 - line 40 - line 42)	\$1,972,483	-\$3,735,795	\$1,000,000	-\$763,312
Section D - One-Time Adjustments & Fund Balance				
44 FCC Legal Fees Reimbursement				
45 Salary Increases (Retro)--included in expenses above				
46 Annual Increase/(Decrease) to Fund Balance				-\$763,312
47 Prior Year Audit Adjustments to Fund Balance				
48 Fund Balance July 1, Year Beginning				\$20,414,905
49 Year-end Estimated Fund Balance (actual is per CCFS 311)				\$19,651,593
50 Fund Balance Percentage (line 51 / line 40)				16.84%
51 Unrestricted Fund Balance				\$19,651,593

Unrestricted General Fund
Best Case Scenario

Multi Year Forecast: 2023-24 Forecast

	SBVC	CHC	DSO	SBCCD Total
Section A - State Base Revenue				
1 Base Allocation Revenue (medium and small colleges)	\$ 5,022,755	\$ 4,305,218		\$9,327,973
2 Credit FTES	10,134.89	4,591.51		14,726.40
3 Rate Per Credit FTES				\$4,266.37
4 Total Credit FTES Funding	\$43,239,211	\$19,589,090		\$62,828,301
5 Special Admit and CDCP (enhanced) FTES	431.07	69.65		500.72
6 Rate Per Special Admit and CDCP (enhanced) FTES				\$5,982.86
7 Total Special Admit and CDCP (enhanced) FTES Funding	\$2,579,032	\$416,706		\$2,995,738
8 Non-Credit FTES	229.45	17.55		247.00
9 Rate Per Non-Credit FTES				\$3,597.66
10 Total Non-Credit FTES Funding	\$825,483	\$63,139		\$888,622
11 Total SBCCD FTES	10,795.41	4,678.71		15,474.12
12 Supplemental Component (based on %)	18,076	6,118		24,194
13 Rate Per Supplemental Component				\$1,009
14 Total Supplemental Component Funding	\$18,236,158	\$6,172,207		\$24,408,365
15 Total Student Success Incentive Component Funding	\$6,885,305	\$2,930,292		\$9,815,597
16 Total State Base Revenue (sum of lines 1,4,7,10,14,15)	\$ 76,787,944	\$ 33,476,652		\$110,264,596
17 State-Based Revenue Percent By College	69.64%	30.36%		
18 Calculated Revenue Shortfall Percent				0.00%
19 Revenue Shortfall Amount	\$0	\$0		\$0
20 Adjusted State Base Revenue (line 16 + line 19)	\$76,787,944	\$33,476,652	\$0	\$110,264,596
21 Proposed Base Allocation Increase				\$0
22 Total State Revenue	\$76,787,944	\$33,476,652	\$0	\$110,264,596
23 Change From Previous Year State Base Revenue				\$3,377,628
Section B - Other Revenue				
24 Part-time Faculty Funding	\$704,851	\$307,289		\$1,012,140
26 Lottery Funding	\$1,425,914	\$621,645		\$2,047,559
27 Interest Income	\$586,544	\$255,711		\$842,256
28 Other Campus Revenue Per Campus Projections	\$922,926	\$402,361		\$1,325,286
29a STRS/PERS Trust Interest Revenue	\$1,427,614	\$622,386		\$2,050,000
29b Commercial Building Annual Revenue	\$0	\$0		\$0
30 Other Revenue	\$532,227	\$216,164		\$748,391
31 Total Other Revenue	\$5,600,076	\$2,425,556		\$8,025,632
32 Total Revenue (line 22 + line 31)	\$82,388,020	\$35,902,207	\$0	\$118,290,228
Section C - Site Expenses				
33 1000 - Academic Salaries	\$31,539,289	\$15,234,248	\$1,013,847	\$47,787,384
34 2000 - Classified Salaries	\$11,534,808	\$7,105,956	\$9,862,528	\$28,503,292
35 3000 - Benefits	\$13,408,373	\$7,099,055	\$5,301,306	\$25,808,734
36 4000 - Supplies	\$848,616	\$331,733	\$400,277	\$1,580,626
37 5000 - Other Expenses and Services	\$5,448,057	\$2,393,968	\$5,759,046	\$13,601,071
38 6000 - Capital Outlay	\$468,376	\$29,188	\$136,252	\$633,816
39 7000 - Other Outgo	\$0	\$0	\$580,000	\$580,000
40 Site Budgeted / Projected Actual Expenditures	\$63,247,519	\$32,194,148	\$23,053,256	\$118,494,923
41 Percentage of Budget by Site	53.38%	27.17%	19.46%	
42 Shared Costs (DSO)	\$16,054,221	\$6,999,036	-\$23,053,256	
43 Annual Excess/(Deficit) (line 32 - line 40 - line 42)	\$3,086,281	-\$3,290,976	\$0	-\$204,695
Section D - One-Time Adjustments & Fund Balance				
44 FCC Legal Fees Reimbursement				
45 Salary Increases (Retro)--included in expenses above				
46 Annual Increase/(Decrease) to Fund Balance				-\$204,695
47 Prior Year Audit Adjustments to Fund Balance				
48 Fund Balance July 1, Year Beginning				\$19,651,593
49 Year-end Estimated Fund Balance (actual is per CCFS 311)				\$19,446,898
50 Fund Balance Percentage (line 51 / line 40)				16.41%
51 Unrestricted Fund Balance				\$19,446,898

Unrestricted General Fund
Best Case Scenario

Multi Year Forecast: 2024-25 Forecast

	SBVC	CHC	DSO	SBCCD Total
Section A - State Base Revenue				
1 Base Allocation Revenue (medium and small colleges)	\$ 5,181,474	\$ 4,441,263		\$ 9,622,737
2 Credit FTES	10,134.89	4,591.51		14,726.40
3 Rate Per Credit FTES				\$4,401.19
4 Total Credit FTES Funding	\$ 44,605,570	\$ 20,208,105		\$64,813,675
5 Special Admit and CDCP (enhanced) FTES	431.07	69.65		500.72
6 Rate Per Special Admit and CDCP (enhanced) FTES				\$6,171.92
7 Total Special Admit and CDCP (enhanced) FTES Funding	\$ 2,660,529	\$ 429,874		\$3,090,403
8 Non-Credit FTES	229.45	17.55		247.00
9 Rate Per Non-Credit FTES				\$3,711.35
10 Total Non-Credit FTES Funding	\$ 851,569	\$ 65,134		\$916,703
11 Total SBCCD FTES	10,795.41	4,678.71		15,474.12
12 Supplemental Component (based on %)	18,076	6,118		24,194
13 Rate Per Supplemental Component				\$1,041
14 Total Supplemental Component Funding	\$ 18,812,420	\$ 6,367,249		\$25,179,669
15 Total Student Success Incentive Component Funding	\$ 7,102,881	\$ 3,022,889		\$10,125,770
16 Total State Base Revenue (sum of lines 1,4,7,10,14,15)	\$ 79,214,443	\$ 34,534,514		\$113,748,957
17 State-Based Revenue Percent By College	69.64%	30.36%		
18 Calculated Revenue Shortfall Percent				0.00%
19 Revenue Shortfall Amount	\$0	\$0		\$0
20 Adjusted State Base Revenue (line 16 + line 19)	\$79,214,443	\$34,534,514	\$0	\$113,748,957
21 Proposed Base Allocation Increase				\$0
22 Total State Revenue	\$79,214,443	\$34,534,514	\$0	\$113,748,957
23 Change From Previous Year State Base Revenue				\$3,484,361
Section B - Other Revenue				
24 Part-time Faculty Funding	\$704,851	\$307,289		\$1,012,140
26 Lottery Funding	\$1,425,914	\$621,645		\$2,047,559
27 Interest Income	\$586,544	\$255,711		\$842,256
28 Other Campus Revenue Per Campus Projections	\$922,926	\$402,361		\$1,325,286
29a STRS/PERS Trust Interest Revenue	\$1,427,614	\$622,386		\$2,050,000
29b Commercial Building Annual Revenue	\$0	\$0		\$0
30 Other Revenue	\$532,227	\$216,164		\$748,391
31 Total Other Revenue	\$5,600,076	\$2,425,556		\$8,025,632
32 Total Revenue (line 22 + line 31)	\$84,814,519	\$36,960,069	\$0	\$121,774,589
Section C - Site Expenses				
33 1000 - Academic Salaries	\$31,892,852	\$15,400,903	\$1,013,847	\$48,307,601
34 2000 - Classified Salaries	\$11,783,492	\$7,265,778	\$10,050,183	\$29,099,454
35 3000 - Benefits	\$13,747,437	\$7,225,981	\$5,424,533	\$26,397,951
36 4000 - Supplies	\$857,102	\$335,051	\$404,280	\$1,596,433
37 5000 - Other Expenses and Services	\$5,502,537	\$2,417,908	\$5,816,637	\$13,737,081
38 6000 - Capital Outlay	\$473,059	\$29,480	\$137,615	\$640,154
39 7000 - Other Outgo	\$0	\$0	\$580,000	\$580,000
40 Site Budgeted / Projected Actual Expenditures	\$64,256,480	\$32,675,101	\$23,427,094	\$120,358,675
41 Percentage of Budget by Site	53.39%	27.15%	19.46%	
42 Shared Costs (DSO)	\$16,314,560	\$7,112,534	-\$23,427,094	
43 Annual Excess/(Deficit) (line 32 - line 40 - line 42)	\$4,243,479	-\$2,827,565	\$0	\$1,415,914
Section D - One-Time Adjustments & Fund Balance				
44 FCC Legal Fees Reimbursement				
45 Salary Increases (Retro)--included in expenses above				
46 Annual Increase/(Decrease) to Fund Balance				\$1,415,914
47 Prior Year Audit Adjustments to Fund Balance				
48 Fund Balance July 1, Year Beginning				\$19,446,898
49 Year-end Estimated Fund Balance (actual is per CCFS 311)				\$20,862,812
50 Fund Balance Percentage (line 51 / line 40)				17.33%
51 Unrestricted Fund Balance				\$20,862,812

Unrestricted General Fund
Worst Case Scenario

Multi Year Forecast: 2019-20 Unaudited Actual

		SBVC	CHC	DSO	SBCCD Total
Section A - State Base Revenue					
1	Base Allocation Revenue (medium and small colleges)	\$ 4,719,754	\$ 4,045,502		\$8,765,256
2	Credit FTES	10,134.89	4,591.51		14,726.40
3	Rate Per Credit FTES				\$4,009.00
4	Total Credit FTES Funding	\$40,630,783	\$18,407,368		\$59,038,151
5	Special Admit and CDCP (enhanced) FTES	431.07	69.65		500.72
6	Rate Per Special Admit and CDCP (enhanced) FTES				\$5,621.94
7	Total Special Admit and CDCP (enhanced) FTES Funding	\$2,423,457	\$391,571		\$2,815,028
8	Non-Credit FTES	229.45	17.55		247.00
9	Rate Per Non-Credit FTES				\$3,380.63
10	Total Non-Credit FTES Funding	\$775,686	\$59,330		\$835,016
11	Total SBCCD FTES	10,795.41	4,678.71		15,474.12
12	Supplemental Component (based on %)	18,076	6,118		24,194
13	Rate Per Supplemental Component				\$948
14	Total Supplemental Component Funding	\$17,136,048	\$5,799,864		\$22,935,912
15	Total Student Success Incentive Component Funding	\$6,469,944	\$2,753,520		\$9,223,464
16	Total State Base Revenue (sum of lines 1,4,7,10,14,15)	\$ 72,155,671	\$ 31,457,156		\$103,612,827
17	State-Based Revenue Percent By College	69.64%	30.36%		
18	Calculated Revenue Shortfall Percent				-0.95%
19	Revenue Shortfall Amount	-\$685,591	-\$298,892		-\$984,483
20	Adjusted State Base Revenue (line 16 + line 19)	\$71,470,080	\$31,158,264	\$0	\$102,628,344
21	Proposed Base Allocation Increase				
22	Total State Revenue	\$71,470,080	\$31,158,264	\$0	\$102,628,344
23	Change From Previous Year State Base Revenue				\$5,517,275
Section B - Other Revenue					
24	Part-time Faculty Funding	\$708,498	\$303,642		\$1,012,140
26	Lottery Funding	\$1,433,291	\$614,268		\$2,047,559
27	Interest Income	\$586,182	\$256,074		\$842,256
28	Other Campus Revenue Per Campus Projections	\$1,021,335	\$303,952		\$1,325,286
29a	STRS/PERS Trust Interest Revenue	\$1,427,614	\$622,386		\$2,050,000
29b	Commercial Building Annual Revenue	\$0	\$0		\$0
30	Other Revenue	\$532,227	\$216,164		\$748,391
31	Total Other Revenue	\$5,709,147	\$2,316,485	\$0	\$8,025,632
32	Total Revenue (line 22 + line 31)	\$77,179,227	\$33,474,749	\$0	\$110,653,976
Section C - Site Expenses					
33	1000 - Academic Salaries	\$31,844,521	\$14,227,762	\$1,517,609	\$47,589,893
34	2000 - Classified Salaries	\$10,632,100	\$6,738,389	\$9,484,205	\$26,854,694
35	3000 - Benefits	\$13,233,570	\$6,678,132	\$4,478,884	\$24,390,587
36	4000 - Supplies	\$557,705	\$244,205	\$170,693	\$972,602
37	5000 - Other Expenses and Services	\$4,444,273	\$1,407,797	\$6,331,635	\$12,183,704
38	6000 - Capital Outlay	\$286,722	\$90,629	\$200,683	\$578,034
39	7000 - Other Outgo	\$10,117	\$8,912	\$1,241,001	\$1,260,030
40	Site Budgeted / Projected Actual Expenditures	\$61,009,007	\$29,395,827	\$23,424,710	\$113,829,544
41	Percentage of Budget by Site	53.60%	25.82%	20.58%	
42	Shared Costs (DSO)	\$16,312,900	\$7,111,810	-\$23,424,710	
43	Annual Excess/(Deficit) (line 32 - line 40 - line 42)	-\$142,680	-\$3,032,888	\$0	-\$3,175,568
Section D - One-Time Adjustments & Fund Balance					
44	FCC Legal Fees Reimbursement				
45	Salary Increases (Retro)--included in expenses above				
46	Annual Increase/(Decrease) to Fund Balance				-\$3,175,568
47	Prior Year Audit Adjustments to Fund Balance				\$2,362,663
48	Fund Balance July 1, Year Beginning				\$24,059,101
49	Year-end Estimated Fund Balance (actual is per CCFS 311)				\$23,246,196
50	Fund Balance Percentage (line 51 / line 40)				20.42%
51	Unrestricted Fund Balance				\$23,246,196

**Unrestricted General Fund
Worst Case Scenario**

Multi Year Forecast: 2020-21 Final Budget [DRAFT]

	SBVC	CHC	DSO	SBCCD Total
Section A - State Base Revenue				
1 Base Allocation Revenue (medium and small colleges)	\$ 4,719,754	\$ 4,045,502		\$8,765,256
2 Credit FTES	10,134.89	4,591.51		14,726.40
3 Rate Per Credit FTES				\$4,009.00
4 Total Credit FTES Funding	\$ 40,630,723	\$ 18,407,342		\$59,038,065
5 Special Admit and CDCP (enhanced) FTES	431.07	69.65		500.72
6 Rate Per Special Admit and CDCP (enhanced) FTES				\$5,621.94
7 Total Special Admit and CDCP (enhanced) FTES Funding	\$ 2,423,450	\$ 391,568		\$2,815,018
8 Non-Credit FTES	229.45	17.55		247.00
9 Rate Per Non-Credit FTES				\$3,380.63
10 Total Non-Credit FTES Funding	\$ 775,686	\$ 59,330		\$835,016
11 Total SBCCD FTES	10,795.41	4,678.71		15,474.12
12 Supplemental Component (based on %)	18,076	6,118		24,194
13 Rate Per Supplemental Component				\$948
14 Total Supplemental Component Funding	\$ 17,136,048	\$ 5,799,864		\$22,935,912
15 Total Student Success Incentive Component Funding	\$ 6,469,944	\$ 2,753,520		\$9,223,464
16 Total State Base Revenue (sum of lines 1,4,7,10,14,15)	\$ 72,155,604	\$ 31,457,126		\$103,612,730
17 State-Based Revenue Percent By College	69.64%	30.36%		
18 Calculated Revenue Shortfall Percent				-10.64%
19 Revenue Shortfall Amount	-\$7,678,850	-\$3,347,690		-\$11,026,540
20 Adjusted State Base Revenue (line 16 + line 19)	\$64,476,754	\$28,109,436	\$0	\$92,586,190
21 Proposed Base Allocation Increase				\$0
22 Total State Revenue	\$64,476,754	\$28,109,436	\$0	\$92,586,190
23 Change From Previous Year State Base Revenue				-\$10,042,154
Section B - Other Revenue				
24 Part-time Faculty Funding	\$704,851	\$307,289		\$1,012,140
26 Lottery Funding	\$1,425,914	\$621,645		\$2,047,559
27 Interest Income	\$586,544	\$255,711		\$842,256
28 Other Campus Revenue Per Campus Projections	\$922,926	\$402,361		\$1,325,286
29a STRS/PERS Trust Interest Revenue	\$1,427,614	\$622,386		\$2,050,000
29b Commercial Building Annual Revenue	\$0	\$0		\$0
30 Other Revenue	\$532,227	\$216,164		\$748,391
31 Total Other Revenue	\$5,600,076	\$2,425,556		\$8,025,632
32 Total Revenue (line 22 + line 31)	\$70,076,830	\$30,534,992	\$0	\$100,611,822
Section C - Site Expenses				
33 1000 - Academic Salaries	\$30,524,601	\$14,755,965	\$1,013,847	\$46,294,413
34 2000 - Classified Salaries	\$10,821,110	\$6,647,281	\$9,323,977	\$26,792,368
35 3000 - Benefits	\$12,455,398	\$6,740,105	\$4,954,750	\$24,150,252
36 4000 - Supplies	\$823,658	\$321,977	\$388,505	\$1,534,140
37 5000 - Other Expenses and Services	\$5,287,830	\$2,323,562	\$5,589,674	\$13,201,065
38 6000 - Capital Outlay	\$454,601	\$28,330	\$132,245	\$615,176
39 7000 - Other Outgo	\$33,215	\$7,000	\$580,000	\$620,215
40 Site Budgeted / Projected Actual Expenditures	\$60,400,412	\$30,824,220	\$21,982,997	\$113,207,629
41 Percentage of Budget by Site	53.35%	27.23%	19.42%	
42 Shared Costs (DSO)	\$15,308,896	\$6,674,102	-\$21,982,997	
43 Annual Excess/(Deficit) (line 32 - line 40 - line 42)	-\$5,632,478	-\$6,963,330	\$0	-\$12,595,807
Section D - One-Time Adjustments & Fund Balance				
44 FCC Legal Fees Reimbursement				
45 Salary Increases (Retro)--included in expenses above				
46 Annual Increase/(Decrease) to Fund Balance				-\$12,595,807
47 Prior Year Audit Adjustments to Fund Balance				
48 Fund Balance July 1, Year Beginning				\$23,246,196
49 Year-end Estimated Fund Balance (actual is per CCFS 311)				\$10,650,389
50 Fund Balance Percentage (line 51 / line 40)				9.41%
51 Unrestricted Fund Balance				\$10,650,389

**Unrestricted General Fund
Worst Case Scenario**

Multi Year Forecast: 2021-22 Forecast

	SBVC	CHC	DSO	SBCCD Total
Section A - State Base Revenue				
1 Base Allocation Revenue (medium and small colleges)	\$ 4,719,754	\$ 4,045,502		\$8,765,256
2 Credit FTES	10,134.89	4,591.51		14,726.40
3 Rate Per Credit FTES				\$4,009.00
4 Total Credit FTES Funding	\$40,630,774	\$18,407,364		\$59,038,138
5 Special Admit and CDCP (enhanced) FTES	431.07	69.65		500.72
6 Rate Per Special Admit and CDCP (enhanced) FTES				\$5,621.94
7 Total Special Admit and CDCP (enhanced) FTES Funding	\$2,423,450	\$391,568		\$2,815,018
8 Non-Credit FTES	229.45	17.55		247.00
9 Rate Per Non-Credit FTES				\$3,380.63
10 Total Non-Credit FTES Funding	\$775,686	\$59,330		\$835,016
11 Total SBCCD FTES	10,795.41	4,678.71		15,474.12
12 Supplemental Component (based on %)	18,076	6,118		24,194
13 Rate Per Supplemental Component				\$948
14 Total Supplemental Component Funding	\$17,136,048	\$5,799,864		\$22,935,912
15 Total Student Success Incentive Component Funding	\$6,469,944	\$2,753,520		\$9,223,464
16 Total State Base Revenue (sum of lines 1,4,7,10,14,15)	\$ 72,155,655	\$ 31,457,148		\$103,612,803
17 State-Based Revenue Percent By College	69.64%	30.36%		
18 Calculated Revenue Shortfall Percent				-2.00%
19 Revenue Shortfall Amount	-\$1,443,113	-\$629,143		-\$2,072,256
20 Adjusted State Base Revenue (line 16 + line 19)	\$70,712,542	\$30,828,005	\$0	\$101,540,547
21 Proposed Base Allocation Increase				\$0
22 Total State Revenue	\$70,712,542	\$30,828,005	\$0	\$101,540,547
23 Change From Previous Year State Base Revenue				\$8,954,357
Section B - Other Revenue				
24 Part-time Faculty Funding	\$704,851	\$307,289		\$1,012,140
26 Lottery Funding	\$1,425,914	\$621,645		\$2,047,559
27 Interest Income	\$586,544	\$255,711		\$842,256
28 Other Campus Revenue Per Campus Projections	\$922,926	\$402,361		\$1,325,286
29a STRS/PERS Trust Interest Revenue	\$1,427,614	\$622,386		\$2,050,000
29b Commercial Building Annual Revenue	\$0	\$0		\$0
30 Other Revenue	\$532,227	\$216,164		\$748,391
31 Total Other Revenue	\$5,600,076	\$2,425,556		\$8,025,632
32 Total Revenue (line 22 + line 31)	\$76,312,618	\$33,253,561	\$0	\$109,566,179
Section C - Site Expenses				
33 1000 - Academic Salaries	\$30,855,333	\$14,911,859	\$1,013,847	\$46,781,039
34 2000 - Classified Salaries	\$11,053,736	\$6,796,783	\$9,499,515	\$27,350,034
35 3000 - Benefits	\$12,762,722	\$6,856,232	\$5,066,546	\$24,685,500
36 4000 - Supplies	\$831,895	\$325,197	\$392,390	\$1,549,482
37 5000 - Other Expenses and Services	\$5,340,708	\$2,346,797	\$5,645,570	\$13,333,076
38 6000 - Capital Outlay	\$459,147	\$28,613	\$133,567	\$621,327
39 7000 - Other Outgo	\$0	\$0	\$580,000	\$580,000
40 Site Budgeted / Projected Actual Expenditures	\$61,303,541	\$31,265,482	\$22,331,436	\$114,900,458
41 Percentage of Budget by Site	53.35%	27.21%	19.44%	
42 Shared Costs (DSO)	\$15,551,547	\$6,779,889	-\$22,331,436	
43 Annual Excess/(Deficit) (line 32 - line 40 - line 42)	-\$542,469	-\$4,791,810	\$0	-\$5,334,279
Section D - One-Time Adjustments & Fund Balance				
44 FCC Legal Fees Reimbursement				\$2,000,000
45 Salary Increases (Retro)--included in expenses above				
46 Annual Increase/(Decrease) to Fund Balance				-\$3,334,279
47 Prior Year Audit Adjustments to Fund Balance				
48 Fund Balance July 1, Year Beginning				\$10,650,389
49 Year-end Estimated Fund Balance (actual is per CCFS 311)				\$7,316,109
50 Fund Balance Percentage (line 51 / line 40)				6.37%
51 Unrestricted Fund Balance				\$7,316,109

**Unrestricted General Fund
Worst Case Scenario**

Multi Year Forecast: 2022-23 Forecast

	SBVC	CHC	DSO	SBCCD Total
Section A - State Base Revenue				
1 Base Allocation Revenue (medium and small colleges)	\$ 4,868,898	\$ 4,173,340		\$ 9,042,238
2 Credit FTES	10,134.89	4,591.51		14,726.40
3 Rate Per Credit FTES				\$4,135.68
4 Total Credit FTES Funding	\$ 41,914,706	\$ 18,989,036		\$60,903,743
5 Special Admit and CDCP (enhanced) FTES	431.07	69.65		500.72
6 Rate Per Special Admit and CDCP (enhanced) FTES				\$5,799.59
7 Total Special Admit and CDCP (enhanced) FTES Funding	\$ 2,500,031	\$ 403,942		\$2,903,972
8 Non-Credit FTES	229.45	17.55		247.00
9 Rate Per Non-Credit FTES				\$3,487.46
10 Total Non-Credit FTES Funding	\$ 800,197	\$ 61,205		\$861,402
11 Total SBCCD FTES	10,795.41	4,678.71		15,474.12
12 Supplemental Component (based on %)	18,076	6,118		24,194
13 Rate Per Supplemental Component				\$978
14 Total Supplemental Component Funding	\$ 17,677,547	\$ 5,983,140		\$23,660,687
15 Total Student Success Incentive Component Funding	\$ 6,674,394	\$ 2,840,531		\$9,514,925
16 Total State Base Revenue (sum of lines 1,4,7,10,14,15)	\$ 74,435,774	\$ 32,451,194		\$106,886,968
17 State-Based Revenue Percent By College	69.64%	30.36%		
18 Calculated Revenue Shortfall Percent				-2.00%
19 Revenue Shortfall Amount	-\$1,488,715	-\$649,024		-\$2,137,739
20 Adjusted State Base Revenue (line 16 + line 19)	\$72,947,058	\$31,802,170	\$0	\$104,749,228
21 Proposed Base Allocation Increase				\$0
22 Total State Revenue	\$72,947,058	\$31,802,170	\$0	\$104,749,228
23 Change From Previous Year State Base Revenue				\$3,208,681
Section B - Other Revenue				
24 Part-time Faculty Funding	\$704,851	\$307,289		\$1,012,140
26 Lottery Funding	\$1,425,914	\$621,645		\$2,047,559
27 Interest Income	\$586,544	\$255,711		\$842,256
28 Other Campus Revenue Per Campus Projections	\$922,926	\$402,361		\$1,325,286
29a STRS/PERS Trust Interest Revenue	\$1,427,614	\$622,386		\$2,050,000
29b Commercial Building Annual Revenue	\$1,601,713	\$698,287		\$2,300,000
30 Other Revenue	\$532,227	\$216,164	\$1,000,000	\$1,748,391
31 Total Other Revenue	\$7,201,790	\$3,123,842		\$11,325,632
32 Total Revenue (line 22 + line 31)	\$80,148,848	\$34,926,012	\$1,000,000	\$116,074,860
Section C - Site Expenses				
33 1000 - Academic Salaries	\$31,193,507	\$15,071,260	\$1,013,847	\$47,278,614
34 2000 - Classified Salaries	\$11,291,596	\$6,949,650	\$9,679,002	\$27,920,248
35 3000 - Benefits	\$13,080,260	\$6,975,844	\$5,182,022	\$25,238,126
36 4000 - Supplies	\$840,214	\$328,449	\$396,314	\$1,564,977
37 5000 - Other Expenses and Services	\$5,394,115	\$2,370,265	\$5,702,026	\$13,466,407
38 6000 - Capital Outlay	\$463,738	\$28,899	\$134,903	\$627,541
39 7000 - Other Outgo	\$0	\$0	\$580,000	\$580,000
40 Site Budgeted / Projected Actual Expenditures	\$62,263,430	\$31,724,368	\$22,688,114	\$116,675,911
41 Percentage of Budget by Site	53.36%	27.19%	19.45%	
42 Shared Costs (DSO)	\$15,799,937	\$6,888,177	-\$22,688,114	
43 Annual Excess/(Deficit) (line 32 - line 40 - line 42)	\$2,085,481	-\$3,686,533	\$1,000,000	-\$601,051
Section D - One-Time Adjustments & Fund Balance				
44 FCC Legal Fees Reimbursement				
45 Salary Increases (Retro)--included in expenses above				
46 Annual Increase/(Decrease) to Fund Balance				-\$601,051
47 Prior Year Audit Adjustments to Fund Balance				
48 Fund Balance July 1, Year Beginning				\$7,316,109
49 Year-end Estimated Fund Balance (actual is per CCFS 311)				\$6,715,058
50 Fund Balance Percentage (line 51 / line 40)				5.76%
51 Unrestricted Fund Balance				\$6,715,058

**Unrestricted General Fund
Worst Case Scenario**

Multi Year Forecast: 2023-24 Forecast

	SBVC	CHC	DSO	SBCCD Total
Section A - State Base Revenue				
1 Base Allocation Revenue (medium and small colleges)	\$ 5,022,755	\$ 4,305,218		\$9,327,973
2 Credit FTES	10,134.89	4,591.51		14,726.40
3 Rate Per Credit FTES				\$4,266.37
4 Total Credit FTES Funding	\$43,239,211	\$19,589,090		\$62,828,301
5 Special Admit and CDCP (enhanced) FTES	431.07	69.65		500.72
6 Rate Per Special Admit and CDCP (enhanced) FTES				\$5,982.86
7 Total Special Admit and CDCP (enhanced) FTES Funding	\$2,579,032	\$416,706		\$2,995,738
8 Non-Credit FTES	229.45	17.55		247.00
9 Rate Per Non-Credit FTES				\$3,597.66
10 Total Non-Credit FTES Funding	\$825,483	\$63,139		\$888,622
11 Total SBCCD FTES	10,795.41	4,678.71		15,474.12
12 Supplemental Component (based on %)	18,076	6,118		24,194
13 Rate Per Supplemental Component				\$1,009
14 Total Supplemental Component Funding	\$18,236,158	\$6,172,207		\$24,408,365
15 Total Student Success Incentive Component Funding	\$6,885,305	\$2,930,292		\$9,815,597
16 Total State Base Revenue (sum of lines 1,4,7,10,14,15)	\$ 76,787,944	\$ 33,476,652		\$110,264,596
17 State-Based Revenue Percent By College	69.64%	30.36%		
18 Calculated Revenue Shortfall Percent				-2.00%
19 Revenue Shortfall Amount	-\$1,535,759	-\$669,533		-\$2,205,292
20 Adjusted State Base Revenue (line 16 + line 19)	\$75,252,185	\$32,807,119	\$0	\$108,059,304
21 Proposed Base Allocation Increase				\$0
22 Total State Revenue	\$75,252,185	\$32,807,119	\$0	\$108,059,304
23 Change From Previous Year State Base Revenue				\$3,310,076
Section B - Other Revenue				
24 Part-time Faculty Funding	\$704,851	\$307,289		\$1,012,140
26 Lottery Funding	\$1,425,914	\$621,645		\$2,047,559
27 Interest Income	\$586,544	\$255,711		\$842,256
28 Other Campus Revenue Per Campus Projections	\$922,926	\$402,361		\$1,325,286
29a STRS/PERS Trust Interest Revenue	\$1,427,614	\$622,386		\$2,050,000
29b Commercial Building Annual Revenue	\$1,601,713	\$698,287		\$2,300,000
30 Other Revenue	\$532,227	\$216,164		\$748,391
31 Total Other Revenue	\$7,201,790	\$3,123,842		\$10,325,632
32 Total Revenue (line 22 + line 31)	\$82,453,975	\$35,930,961	\$0	\$118,384,936
Section C - Site Expenses				
33 1000 - Academic Salaries	\$31,539,289	\$15,234,248	\$1,013,847	\$47,787,384
34 2000 - Classified Salaries	\$11,534,808	\$7,105,956	\$9,862,528	\$28,503,292
35 3000 - Benefits	\$13,408,373	\$7,099,055	\$5,301,306	\$25,808,734
36 4000 - Supplies	\$848,616	\$331,733	\$400,277	\$1,580,626
37 5000 - Other Expenses and Services	\$5,448,057	\$2,393,968	\$5,759,046	\$13,601,071
38 6000 - Capital Outlay	\$468,376	\$29,188	\$136,252	\$633,816
39 7000 - Other Outgo	\$0	\$0	\$580,000	\$580,000
40 Site Budgeted / Projected Actual Expenditures	\$63,247,519	\$32,194,148	\$23,053,256	\$118,494,923
41 Percentage of Budget by Site	53.38%	27.17%	19.46%	
42 Shared Costs (DSO)	\$16,054,221	\$6,999,036	-\$23,053,256	
43 Annual Excess/(Deficit) (line 32 - line 40 - line 42)	\$3,152,235	-\$3,262,223	\$0	-\$109,987
Section D - One-Time Adjustments & Fund Balance				
44 FCC Legal Fees Reimbursement				
45 Salary Increases (Retro)--included in expenses above				
46 Annual Increase/(Decrease) to Fund Balance				-\$109,987
47 Prior Year Audit Adjustments to Fund Balance				
48 Fund Balance July 1, Year Beginning				\$6,715,058
49 Year-end Estimated Fund Balance (actual is per CCFS 311)				\$6,605,071
50 Fund Balance Percentage (line 51 / line 40)				5.57%
51 Unrestricted Fund Balance				\$6,605,071

**Unrestricted General Fund
Worst Case Scenario**

Multi Year Forecast: 2024-25 Forecast

	SBVC	CHC	DSO	SBCCD Total
Section A - State Base Revenue				
1 Base Allocation Revenue (medium and small colleges)	\$ 5,181,474	\$ 4,441,263		\$ 9,622,737
2 Credit FTES	10,134.89	4,591.51		14,726.40
3 Rate Per Credit FTES				\$4,401.19
4 Total Credit FTES Funding	\$ 44,605,570	\$ 20,208,105		\$64,813,675
5 Special Admit and CDCP (enhanced) FTES	431.07	69.65		500.72
6 Rate Per Special Admit and CDCP (enhanced) FTES				\$6,171.92
7 Total Special Admit and CDCP (enhanced) FTES Funding	\$ 2,660,529	\$ 429,874		\$3,090,403
8 Non-Credit FTES	229.45	17.55		247.00
9 Rate Per Non-Credit FTES				\$3,711.35
10 Total Non-Credit FTES Funding	\$ 851,569	\$ 65,134		\$916,703
11 Total SBCCD FTES	10,795.41	4,678.71		15,474.12
12 Supplemental Component (based on %)	18,076	6,118		24,194
13 Rate Per Supplemental Component				\$1,041
14 Total Supplemental Component Funding	\$ 18,812,420	\$ 6,367,249		\$25,179,669
15 Total Student Success Incentive Component Funding	\$ 7,102,881	\$ 3,022,889		\$10,125,770
16 Total State Base Revenue (sum of lines 1,4,7,10,14,15)	\$ 79,214,443	\$ 34,534,514		\$113,748,957
17 State-Based Revenue Percent By College	69.64%	30.36%		
18 Calculated Revenue Shortfall Percent				-2.00%
19 Revenue Shortfall Amount	-\$1,584,289	-\$690,690		-\$2,274,979
20 Adjusted State Base Revenue (line 16 + line 19)	\$77,630,154	\$33,843,823	\$0	\$111,473,978
21 Proposed Base Allocation Increase				\$0
22 Total State Revenue	\$77,630,154	\$33,843,823	\$0	\$111,473,978
23 Change From Previous Year State Base Revenue				\$3,414,674
Section B - Other Revenue				
24 Part-time Faculty Funding	\$704,851	\$307,289		\$1,012,140
26 Lottery Funding	\$1,425,914	\$621,645		\$2,047,559
27 Interest Income	\$586,544	\$255,711		\$842,256
28 Other Campus Revenue Per Campus Projections	\$922,926	\$402,361		\$1,325,286
29a STRS/PERS Trust Interest Revenue	\$1,427,614	\$622,386		\$2,050,000
29b Commercial Building Annual Revenue	\$1,601,713	\$698,287		\$2,300,000
30 Other Revenue	\$532,227	\$216,164		\$748,391
31 Total Other Revenue	\$7,201,790	\$3,123,842		\$10,325,632
32 Total Revenue (line 22 + line 31)	\$84,831,944	\$36,967,666	\$0	\$121,799,610
Section C - Site Expenses				
33 1000 - Academic Salaries	\$31,892,852	\$15,400,903	\$1,013,847	\$48,307,601
34 2000 - Classified Salaries	\$11,783,492	\$7,265,778	\$10,050,183	\$29,099,454
35 3000 - Benefits	\$13,747,437	\$7,225,981	\$5,424,533	\$26,397,951
36 4000 - Supplies	\$857,102	\$335,051	\$404,280	\$1,596,433
37 5000 - Other Expenses and Services	\$5,502,537	\$2,417,908	\$5,816,637	\$13,737,081
38 6000 - Capital Outlay	\$473,059	\$29,480	\$137,615	\$640,154
39 7000 - Other Outgo	\$0	\$0	\$580,000	\$580,000
40 Site Budgeted / Projected Actual Expenditures	\$64,256,480	\$32,675,101	\$23,427,094	\$120,358,675
41 Percentage of Budget by Site	53.39%	27.15%	19.46%	
42 Shared Costs (DSO)	\$16,314,560	\$7,112,534	-\$23,427,094	
43 Annual Excess/(Deficit) (line 32 - line 40 - line 42)	\$4,260,904	-\$2,819,969	\$0	\$1,440,935
Section D - One-Time Adjustments & Fund Balance				
44 FCC Legal Fees Reimbursement				
45 Salary Increases (Retro)--included in expenses above				
46 Annual Increase/(Decrease) to Fund Balance				\$1,440,935
47 Prior Year Audit Adjustments to Fund Balance				
48 Fund Balance July 1, Year Beginning				\$6,605,071
49 Year-end Estimated Fund Balance (actual is per CCFS 311)				\$8,046,006
50 Fund Balance Percentage (line 51 / line 40)				6.69%
51 Unrestricted Fund Balance				\$8,046,006



**FINAL BUDGET -- SUMMARY BY FUND
FY 2020-2021**

Category	General Fund Unrestricted 110	General Fund Restricted 125	Bond Interest/ Redemption 215	Child Development 335	Capital Outlay 410	Bond Measure M 435	Bond Measure CC 445	Cafeteria 520
Revenues:								
Federal Revenues	1,112,706	6,617,805	-	545,446	600,000		-	
State Revenues	70,100,470	35,810,049	250,000	3,069,911	2,081,317		-	
Local Revenues	40,057,411	8,949,869	48,000,000	228,909	1,637,250	-	200,000	300,000
Total Revenues	111,270,587	51,377,723	48,250,000	3,844,266	4,318,567	-	200,000	300,000
Expenses:								
Academic Salaries	46,294,413	7,097,897		-	-	-	-	-
Classified Salaries	26,792,368	9,208,655		2,195,922	204,033	-	325,390	225,659
Employee Benefits	24,150,252	5,118,170		843,341	88,990	-	144,152	-
Supplies & materials	1,534,140	2,118,333		450,683	769	-	8,000	33,671
Other Expenses & Services	13,201,065	20,193,359		185,692	227,698	-	125,780,464	3,500
Capital Outlay	615,176	5,060,705		168,628	3,922,436	-	168,143,345	-
Total Expenses	112,587,414	48,797,119	-	3,844,266	4,443,927	-	294,401,352	262,830
Net Other Financing Sources (Uses)	(620,215)	(3,210,787)	(48,250,000)	-			294,401,352	-
Net Increase (Decrease) to Fund Balance	(1,937,042)	(630,183)	-	(0)	(125,360)	-	200,000	37,171
Estimated Beginning Fund Balance	23,246,196	3,432,436	61,526,853	-	5,477,133	30,708,819	294,623,484	614,876
Estimated Ending Fund Balance	21,309,154	2,802,253	61,526,853	(0)	5,351,773	30,708,819	294,823,485	652,046



FINAL BUDGET -- SUMMARY BY FUND FY 2020-21

Category	Investment Properties 590	Workers Comp/ Self Insurance 615/620	Retiree Benefits 690	Associated Students 710	Student Representation 720	Student Body Center Fee 730	Financial Aid 745	Scholarship and Loan 755
Revenues:								
Federal Revenues							21,940,454	-
State Revenues							4,938,767	-
Local Revenues	4,729,705	1,645,660	243,134	117,050	69,000	312,429	3,786	349,426
Total Revenues	4,729,705	1,645,660	243,134	117,050	69,000	312,429	26,883,007	349,426
Expenses:								
Academic Salaries	-	-	-	-	-	-	-	-
Classified Salaries	-	-	-	500	-	197,069	-	-
Employee Benefits	-	-	243,134	-	-	68,873	-	-
Supplies & materials	-	-	-	48,500	-	35,484	-	-
Other Expenses & Services	2,296,551	2,700,000	-	51,050	69,000	11,003	57,209	170
Capital Outlay	112,718	-	-	-	-	-	-	-
Total Expenses	2,409,269	2,700,000	243,134	100,050	69,000	312,429	57,209	170
Net Other Financing Sources (Uses)	(1,063,788)	580,000	-	(17,000)	-	-	(26,825,798)	(349,256)
Net Increase (Decrease) to Fund Balance	1,256,648	(474,340)	-	-	-	0	-	-
Estimated Beginning Fund Balance	51,138,948	4,977,718	3,483,753	599,518	117,933	974,101	124,010	116,734
Estimated Ending Fund Balance	52,395,596	4,503,378	3,483,753	599,518	117,933	974,101	124,010	116,734



FINAL BUDGET -- SUMMARY BY FUND FY 2020-21

Category	OPEB Trust 765	PARS Trust 775	Student Clubs/Trusts 810	KVCR 390/395	FNX 825	Inland Futures Foundation 890/895
Revenues:						
Federal Revenues		-	-			
State Revenues		-	-	-		
Local Revenues	425,000	4,700,000	217,216	2,249,815	158,800	785,000
Total Revenues	425,000	4,700,000	217,216	2,249,815	158,800	785,000
Expenses:						
Academic Salaries	-	-	-	-	-	
Classified Salaries	-	-	-	985,216	207,085	
Employee Benefits	-	-	-	411,276	99,652	
Supplies & materials	-	-	112,842	12,900	12,000	1,000
Other Expenses & Services	80,000	-	104,300	2,066,939	283,326	345,671
Capital Outlay	-	-	74	1,500	1,500	
Total Expenses	80,000	-	217,216	3,477,831	603,563	346,671
Net Other Financing Sources (Uses)		(5,055,137)	-	1,038,329	450,000	(438,329)
Net Increase (Decrease) to Fund Balance	345,000	(355,137)	-	(189,687)	5,237	-
Estimated Beginning Fund Balance	9,153,438	94,373,251	318,514	351,425	6,355	250,000
Estimated Ending Fund Balance	9,498,438	94,018,114	318,514	161,738	11,592	250,000